## Capital Markets Day

11 February 2022, 10.00-14.00 CET


## Today's agenda and presenters

## 10:00 - 10:20 <br> Introduction to Nordnet

10:20-11:25
Nordnet 2025 Strategy
11:25-11:50
Deep-dive: Market
Lunch break
12:20-13:15
Deep-dive: Growth
13:15-13:40
Deep-dive: Leverage and capital

## 13:40-14:00

Summary and Q\&A


Lars-Åke Norling CEO


Elias Lindholm CTO


Quincy Curry
Head of Securities Brokerage


Lennart Krän CFO


Johan Tidestad CCO


Gabrielle Hagman Head of Mutual Funds


Rasmus Järborg CPO \& Deputy CEO


## Introduction to Nordnet




## Pan-Nordic powerhouse



Nordic broker
\#1 domestic broker on Nordic
exchanges 2021


NPS position in Nordics
\#1 NPS position vs key competitors with \#1 rank in DK, FI, NO; \#2 in SE


## Market share in Nordics

\#1 market share of addressable market among online platforms


Note: Oslo Bors 2020 is Nov-2019 to Nov-2020 due to a change of disclosure following acquisition by Euronext For 2021, o
Nordnet is actual. competitors are estimated based on Stockholm exchangeand the relationshio between Sthlm/Oslo.

## \#1 choice for Nordic savers and investors

"The Nordic's most satisfied customers enabled by a state-of-the-art platform for all their savings and investment needs."

## Building the best platform for savings and investments

"Through leading UX, cuttinc-edge financial prōducts, automated and inspiring customer journeys as well as tools for informed decisions, we are building the best platform for savings and investments enabling higher returns."

## Clear strategic focus



## Nordnet has three customer offerings targeted at three customer groups



## One-stop shop for savings and investments



## We have worked hard to perfect our digital platform for savings and investments since 1996

1996: Birth of Nordnet


2001: Listing on the
Stockholm Stock Exchange


2017: Take-private by Öhman and Nordic Capital


2020: Re-listing


Enabled by Nordnet 2025 strategy

## Keyhighlights since IPO

## Accelerating growth in customers and savings capital

Number of new customers '000


Savings capital
SEKbn


## Rigorous focus on cost discipline to drive operating leverage

Key drivers of operating leverage


Operating leverage drives improvement in cost margin
Adjusted operating expenses ${ }^{1}$ in absolute terms and in relation to avg. savings capital (bps) ${ }^{2}$


## Revenue growth together with operating leverage driving significant profit growth

Adjusted revenues
SEKm ${ }^{1}$


Adjusted operating expenses SEKm ${ }^{1}$


Adjusted profit before tax SEKm ${ }^{1}$


## Revised medium-term financial targets

Customer growth


Income in relation to savings capital ${ }^{2}$ bps

Average savings capital per customer ${ }^{1}$

Adjusted operating expenses ${ }^{3}$ SEKm

SEK ('000)


## Dividend payout ratio

"Deliver superior total returns to shareholders via a pay-out ratio of

70\% of statutory net income"


## We are positioned to be long-term winners



## Nordnet 2025 strategy



## \#1 choice for Nordic savers and investors

"The Nordic's most satisfied customers enabled by a state-of-the-art platform for all their savings and investment needs."

## Key strategic ambitions



## How we will get there



## Channels: Best in class user experience

## "Delightful digital channels with leading UX"



Key initiatives


NEXT as a financial cockpit and as a consolidator of key customer segment capabilities


App to transition from "control of investments on the go" to "live your financial life in the app" including more saver flows for this important customer segment


Shareville's"social investing" to form the heart of the
Nordnet experience in both app and web

## Channels: Best in class user experience

## "Delightful digital channels with leading UX"



Key initiatives


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Shareville's "social investing" to form the heart of the
Nordnet experience in both app and web

1 Key selling proposition

${ }^{1}$ A typical day on the Nordnet platform


1
Delightful digital channels

## Strategic channel development ("vision-based")

- NEXT as consolidator of key customer segment needs
- App as a standalone channel to manage your savings
- Social investing (Shareville) at heart of user experience


## Tactical channel development ("outcome-based")

- "Feature complete" in terms of functionality
- Adding rich data, convenience and delightfulness
- Saver mode, Get Started flow, etc to support push into Savers


## Unplanned innovation ("opportunity-based")

- Customer-driven innovation and features
- Employee-driven hackathons
- Inspiration from global and local peers

Best platform for savings \& investments


## NEXT web application

## 36\%

of Nordnet users use only or mainly the web


Share of traded value per month


Börsen idag

 $Q_{\text {sok }}$


## Marknad



## Händelser idag




 Extend ME at 1521 140.004


202109211521 nuasis

Extera ME at 1521 140.a0


## NEXT strategy



- SEO accretive
- Headless CMS
- Integrated search
- Cybersecurity

- Python -> Java backend on GCP
- Full front-end integration of unique functionality
- Design-led Nordnet Social™ experience

Client Manager


- CM admin portal
- Power of Attorney management

Model portfolio execution

- Specialised reporting tools

Mllnffonkk Web Trader


- Improvements to QuickBar
- Improvements to SideBar
- Improved order flow
- News ticker
- Streaming prices everywhere

Nordnet app
reddot winner 2021


## 63\%

of Nordnet users use only or mainly the app

## 265k

Daily Active Users (DAU) with a 38\% DAU/MAU ratio


Mainly app
63\%

Trades per day representing $25 \%$ of daily traded value during 2021


## App strategy



## App jobs-to-be-done

1. Standalone: fully-featured savings application "live your financial life in the app"
2. Extension of NEXT on the go: check prices, balances, orders
3. Delivery mechanism: for messages and price alerts, news alerts, important messages

4. Native experience: immediacy, native extensions, haptic feedback, delightfulness
5. Captive environment: no other tabs or windows to divert attention

1 Shareville social investing community


300k
users have shared their portfolios on Shareville
$1.8 x$
Traded value of a Shareville user
vs a non-Shareville user


Commissions of a Shareville user vs a non-Shareville user

## 1 Shareville strategy: integrate with NEXT and app

Why do we have Shareville?

1. Clear part of our mission
2. User-generated content
3. Customer attraction and engagement
4. Unique selling proposition (USP)

Why do we want to integrate it?

1. User experience
2. Duplication of functionality
3. SEO
4. Tech strategy (NNX)

The future
Shareville to form the heart of the Nordnet experience


## Experience based on your feed



- Customer-research and competitor benchmarking complete
- User's personalized feed will form central part of NEXT and app experience
- Feed will contain social, news, blog, transactions, holdings and other updates in an 'endless scroll'


## One-stop shop for savings and investments



## Automated customer journeys

Lower Higher


## Data-informed org \& personalized experience



What our tech strategy aims to achieve


## Increased leverage from Cloud Technology drives innovation pace





## Scaling up development capacity



## 5 <br> Sustaining Engineering Efficiency



Availability 2021
The bottom line


## How large is this improvement?



## Best-in-class people



## Values well ingrained throughout the organization



Passion

Nordnetters lean forward and walk the extra mile to inspire loyalty and satisfaction among colleagues and customers


Simplicity
Transparency


We believe that easy to-use products, straight to the point communication and modern ways of working create engagement and activity

By telling it like it is and being open externally as well as internally, we build trust and a sense of inclusion


## Efficient operating model with clear responsibilities



Staff functions

| Finance |
| :---: |
| Financial Crime Prevention |
| Communications \& IR |
| Human Resources |
| Legal |

## Control functions



- One product and tech organization supporting all countries
- Front-to-back responsibility in the business lines will allow for optimization in the P\&L, process and risk dimensions
- The countries are responsible for marketing, sales and customer service


## A responsible and sustainable business



## Equality and diversity



## Democratize savings and investments



- A better gender distribution within savings \& investments
- A workplace characterized by gender equality and diversity
- Create a meaningful professional future for young people
- Practice transparency, compliance and a high ethical standard

- Reduce negative impact on the environment and climate
- Promote physical and mental health through a good working environment
- Increase the general knowledge about personal finances
- Develop user-friendly and inspirational services for saving and investments
- Become the leading platform in the Nordics for sustainable savings


## We focus on education and inspiration

- Nordnet "Stock School" in each of the four countries

Powered by Nordnet

- Nordnet blog, podcasts and videos largest educational video platform in the Nordics
- Guidance flow - monthly savings from zero to hero in six easy steps
- Shareville social investing platform with 300,000 users



## Leading platform for sustainable investments

- First to offer screening of mutual funds and ETFs to exclude unwanted holdings
- First platform to introduce Article 8 / Article 9 tagging of funds
- Rich sustainability dataset for mutual funds and ETFs
- Guidance flow for mutual funds can populate allocation with sustainable funds


Savings making a difference.
For the environment.

EKK 0.10 donated to an environmental cause for every trade made

Customers to vote quarterly to which causes the donations are made


## Strong compliance and risk management

## Three lines of defence

Board and Executive Management overall responsible

Business Line Management

First line of defense:
Risk Ownership

Owns risks and risk
management activities
Performs necessary controls to secure acceptable risk exposure

| Risk Control and Compliance functions |
| :---: |
| Second Line of Defense: Control |
| Establishes policies and framework, provides advice, facilitates risk assessment <br> Performs independent contro and follow-up |

Compliance functions
Second Line of Defense:
Control

Establishes policies and framework, provides advice, facilitates risk assessment

Performs independent control and follow-up

## Internal Audit

Third line of defense:
Assurance

Independently tests, validates and assesses efficiency in governance, risk management and internal control processes and activities

## Nordnet 2025 strategy



## Deep-dives: Market



## We are positioned to be long-term winners

PAN-NORDIC DIGITAL


STRONG, SUSTAINARIF

OPERATING GROWTH LEVERAGE AND CAPITAL LIGHT

## We operate in an attractive market with strong and sustainable growth prospects

Consistent growth in the Nordic savings market...
Savings capital (SEKtIn)
...with Nordnet's addressable market ${ }^{1}$ growing faster...
Savings capital (SEKtln)
...and digital platforms ${ }^{2}$ significantly outgrowing the market
Savings capital (SEKtIn)


Significant growth potential for Nordnet with only $\sim 6 \%$ market share of the addressable market ${ }^{3}$

## Digital platforms are taking market share

Addressable savings capital SEKtln
Addressable marketExtended market
$\longrightarrow$ Online platform market share of current addressable savings capital


Key drivers of switching to digital platform
$\checkmark$ Improvement in user experience
$\checkmark$ Access to broader range of savings products
$\checkmark$ Positive perception of the brand
$\checkmark$ Dissatisfied with the price of incumbents

## Nordnet competes primarily with online platforms and incumbent banks



## Strong growth runway across the Nordics

Addressable market size and Nordnet's market share by country 2021
SEKtIn $\qquad$

```
~6%
```



5\%
~9\%
~6\%


## Strong growth runway across the Nordics

Addressable market size and OTP's market share by country $2025{ }^{1}$
SEKtInOTP market share of current market
Extended market
$\sim 21 \%$
~20\%
~10\%

$\sim 17 \%$


## Sweden <br> *

Share of total population
December 2021 | MillionNordnet's shareOther OTPs

Addressable market growth outlook ${ }^{1}$ Savings capital, SEKtln

Market size


Nordnet market share


20\%
of the population own shares ${ }^{2}$

Market share of addressable market ${ }^{1}$ December 2021, SEK bn

Nordnet's share of addressable market


## St Sweden ${ }^{\Downarrow}$

From Analyst Presentation October 2020
Funds up +SEK21.2 bn or $+38 \%$


In pipeline / road-map


,

Note: Comparison figures refers to full year 2021 vs 2020
-

## Sweden <br> w

## Other achievements

Record number of IPOs in Sweden distributed

Sharpened mortgage - lowest interest rate in Sweden
Fully digitized occupational pension sales and transfers

3100
income per customer (SEK) ${ }^{2}$ 450
own funds

trades per customer per month ${ }^{3}$

cross-border trades

Grow managed assets -with focus on Saver segment
Continued PB expansion, broaden offer and grow customer base
Focus on pension transfer market via multi-channel distribution

Customer behavior

savings capital per customer (SEK) ${ }^{1}$


## Plans for 2022 and beyond <br> nd

Customers


(1) Average quarterly savings capital per customer over 2021; (2) Revenue in 2021 divided by the average quarterly customer base over the same period; (3) Number of trades in 2021 divided by the average quarterly customer base divided by twelve

## 告 Norway

Share of total population
December 2021 | MillionNordnet's share

11\%
of the population own shares ${ }^{3}$

Addressable market growth outlook ${ }^{2}$
Savings capital, SEKtlnMarket size


Nordnet market share
Extended


Market share of addressable market ${ }^{2}$ December 2021, SEK bnNordnet's share of addressable market


## A. Norway

From Analyst Presentation October 2020
Nordnet

Funds up +SEK15.9 bn or +69\% New fund pricing model introduced

- Business opportunities


EPK "own pension" account launched Assets up +SEK3.5 bn

Private Banking assets up +SEK8.5bn

## Norway

## Other achievements

## \#1 domestic broker on Oslo børs

Growing the fastest in mutual funds in ASK in Norway
101k new customers and 43\% growth y-0-y

Customers
Thousands


## Customer behavior

379k
savings capital per customer (SEK) ${ }^{1}$

2500
income per customer (SEK) ${ }^{2}$
own funds

trades per customer per month ${ }^{3}$

cross-border trades

Plans for 2022 and beyond

Launch of Norwegian mortgage
Develop PB offering and grow this segment
Grow preference for Nordnet in the larger fund savings market
(1) Average quarterly savings capital per customer over 2021; (2) Revenue in 2021 divided by the average quarterly customer base over the same period; (3) Number of trades in 2021 divided by the average quarterly customer base divided by twelve

## $f$ Denmark

Share of total population
December 2021 | MillionNordnet's share


Addressable market growth outlook ${ }^{3}$ Savings capital, SEKtlnMarket size currentMarket size extended
Nordnet market share


Market share of addressable market ${ }^{3}$ December 2021, SEK bn

Nordnet's share of addressable market Extended market

2,576


## 4 Denmark

From Analyst Presentation October 2020
Funds up +SEK10.2 bn or +75\% Good traction in monthly savings

Danish Aktiesparkonto (ASK) launched Market share > 20\% already
"Livrente" pre-study underway

## f Denmark

## Other achievements

Step change in awareness in the Danish market
"Hyper growth" in new customers and net savings
Strong growth in monthly savings to Denmark


Revenue SEKm


## Customer behavior



Broaden awareness among affluent segment
Further grow fund savings and improve offering

## $\dagger$ Finland

Share of total population
December 2021 | Million


Addressable market growth outlook ${ }^{2}$ Savings capital, SEKtln


## $\uparrow$ Finland

From Analyst Presentation October 2020
/ Nordnet

Revenue per customer up 13\%

+ Business opportunities


Funds up +SEK6.3 bn or $+75 \%$
$\square$
"Finnish wrapper" pre-study underway


## $\uparrow$ Finland

Other achievements
\#1 market share in FASK (76\%) accounts
\#1 in trades on Nasdaq Helsinki 2021
105k new customers and 27 \% growth y-o-y

Customer behavior

## 307k 1600

savings capital per customer (SEK) ${ }^{1}$

67\%
own shares
income per customer (SEK) ${ }^{2}$

own funds

## 39\%

cross-border trades

Plans for 2022 and beyond

Launch of insurance wrapper to access higher net worth savings
New customer focus on PB segment and Swedish speakers (FISV)
Launch of Finnish mortgage

## \#1 pan-Nordic digital savings and investment platform

Well diversified revenues

Nordnet's 2021 revenue by country (\%) SEKm


Critical mass in all countries

Nordnet's number of customers by country


Revenue margin
Revenue margin by country (bps) ${ }^{1}$


## Deep-dives: Pan-Nordic digital platform

## Lunch break

Please be back at 12:20


## Deep-dives: Growth



## We are positioned to be long-term winners



## Nordnet has six main revenue growth drivers




## Continued acceleration of long-term growth



## New customers are younger, higher share of women and have more savings in funds

Share of customers per cohort and age ${ }^{1}$ \%



Savings capital per customer Dec $2021{ }^{1}$ SEKk | SEKbn

- Savings capital - Savings capital per customer

(1) Excludes customers that only carries an unsecured loan

Net savings 2021 SEKbn | \% of total


Share of customers by cohort and gender ${ }^{1}$ ('000)


Share of savings capital by cohort and asset type SEKbn


## New customers trade more via the app and cross-border

Revenue margin 2021
bps


Share of trades per application 2021 \%


Share of cross-border



## Embedded growth in Nordnet's existing customer base as younger customers accumulate and inherit wealth

## Strong future growth outlook

Distribution of Nordnet's savings capital and number of customers by age ${ }^{1}$



## Product penetration over time

Evolution of product penetration and savings capital by month during the first 2 years as Nordnet customer ${ }^{1}$


Average number of products per customer \#

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\text { - Pre } 2020-2020-2021
$$



## One-stop shop for savings and investments



## This is Securities Brokerage

Fully integrated Securities business:

- Shares, bonds, warrants, options, futures, certificates, stock lending and margin lending
- Electronic trading on 25 venues in 7 countries through primary membership and E2C strategic partnership with Citi
- Invest in $>1,000$ ETFs
- Commission-free trading in $>12,000$ ETPs with Nordnet Markets
- IPO business with pan-Nordic placing power
- Variety of accounts available

285k
trades per day
7.3bn
traded value SEK per day

Corporate Actions
IPOs, AGM/EGMs dividends, splits, rights issue.

Clearing \& Settlement
Clearing \& Settlement, transfer of securities, reconciliation of customer positions.


Business
Development
Exchange Traded Products, Equity Finance, Public Offerings

Brokerage
Desk
Execution of high-touch customer orders and internal order assignments

## Leading securities brokerage offering

Brokerage initiatives, product and features shipped

Improved trading functionality in web

Increased trading capability in mobile app

Real time prices and improved market data

## Partnership Citi Global Markets

Securities lending covering all Nordic stocks

Launched Management Solutions for IPO companies

## Customer behavior ${ }^{1}$

customers made a trade

## 4.1 trades <br> per customer per month

31\%
cross-border trades


## Leading securities brokerage offering



Transaction-related income development SEKm
 - Norway $\qquad$ Denmark $\square$ Finland


Plans for 2022 and beyond
Launch new global markets and trading venues to increase global trading

Extend securities lending program further

## Expand ETF and ETP offerings

## Expand IPO services in Nordics

Improved customer journey for account transfers

Crypto-related offering

## Case study: Crypto-related instruments

Focus on education and ensuring customers understand products and risks

Nordnet provides access to crypto-backed ETNs/ETCs on regulated trading venues

No wallets or "physical" crypto currently

~1\%
of Nordnet customers hold crypto-related assets
<0.5\%
of savings capital is in crypto-related assets
1.1 m
trades in cryptorelated assets 2021


Fully integrated Funds business:

- >2,000 mutual funds, including index funds, hedge funds and multi-asset funds
- Best in class screening tools and guidance
- Fully scalable digital advisory platform and portfolio management services
- Family of UCITS-funds co-managed by Nordnet
- Large opportunity to grow in Funds within the "Saver" segment

in fund savings capital

Fund Savings
Open fund platform and guidance flows

Fund Operations Order routing, transfers, corporate actions

Captive fund company Nordnet Fonder AB (application pending)

## Leading Nordic fund supermarket

Fund initiatives, product and features shipped
Mutual Funds broken out as its own business area
"Move my savings" automated digital flow for fund transfers

Application for own fund company submitted

First tech index fund in the Nordics

Improving our monthly savings plans

ESG aligned all Nordnet global index funds

First platform in Nordics to add Article 8/9
sustainability data on external funds

Customer behavior ${ }^{1}$

154bn
AuM in funds SEK


Avg AuM per fund customer (SEK)
of customers own a fund

## Leading Nordic fund supermarket



Plans for 2022 and beyond

Fund-of-funds to be launched in all four markets
"One flow" for do-it-for-me and help-me-do-it

Insourcing of Nordnet-branded funds to own fund company

## ESG-aligning Nordic index funds

New digital fund order platform underway

## This is Pension

Wholly-owned pensions group:

- Complete pension solutions in Sweden for both
private individuals and employers, with additional offerings in Norway and Denmark
- Private pension savings and individual pensions Private pension savings and individual pensions
savings products offered in Sweden, Norway and Denmark
- Insurance wrapper allows customers to hold individual securities
- Stock lending results in incremental investment return
of up to $\sim 1 \%$ p.a.

Nordnet Pension AB

Pension

Nordnet Livforsiking AS

Pension
Operations

- Uniquely positioned to tap Danish livrente and Finnish pension wrapper market


## Expanding pension offering ...

Pension initiatives, product and features shipped

Norwegian occupational pension (EPK)

Digital occupational pension concept for SME:s

Customer behavior ${ }^{1}$

Avg AuM per pension customer
~21\%
of customers have a pension scheme ${ }^{2}$

Digitalization of Danish pension transfers

Digitalization of Swedish pension transfers


# ...set to benefit from continued deregulation 



Plans for 2022 and beyond

Offer Finnish endowment wrapper product

Expanding the Securities lending program

Enhanced digital process for Swedish pension transfers

Enhanced digital process for Danish pension transfers

Start a Danish life insurance company to offer Danish livrente products

## 4 Case study: Livrente

## What is "livrente"?

- "Livrente" is a Danish pension product which pays a monthly amount as long as you live
- Some $50 \%$ of the Danish pension market is invested in a Livrente product
- It can only be provided by insurance companies


## Opportunity for Nordnet

- Nordnet aims to establish a life insurance branch in Denmark to address this SEK1.9 trillion market
- This will leverage our strong market position in Denmark
- In future, we will evaluate establishing a B2B platform including strategic partnerships

Development addressable livrente market SEK trillionAddressable todayExtended market


## This is Credit

Highly complementary suite of credit products

- Margin lending allows customers to amplify returns
- Own mortgage to attract and retain HNWIs
- Automated credit monitoring
- Capital-light credit resulting in high RoEs
25.4bn in total lending 2021 (SEK) ${ }^{1}$

average ROE 2021 on lending book



## Leading-edge margin lending product for extra yield

Lending initiatives, product and features shipped

Model for collateral value boost on low-risk portfolios

Dynamic interest rate dependent on use case

Digital application process with automated decisions

Increased scalability in credit risk management


Margin lending income SEKm


Customer behavior ${ }^{2}$

Plans for 2022 and beyond

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Increased degree of automation
```

Further automation within credit risk management
(1) Excluding lending against pledged cash and cash equivalents; (2) 2021 figures

Lending initiatives, product and features shipped
Lowest market list rate at 0.65\%

Increased max LTV to 60\%

Fully digitalized mortgage customer journey

Average time to cash reduced from 45d to 15d

## Mortgage balance

 SEKbn

Mortgage income SEKm


Customer behavior ${ }^{1}$

$\sim 4.50$
average loan-to-value

Savings capital per customer

return on equity

Plans for 2022 and beyond
Offer mortgage in Norway (in progress)
Offer mortgage in Finland

Process improvements, to increase scalability further

Lending initiatives, product and features shipped

Stable portfolio quality throughout the pandemic
Fully digitized and automated onboarding process
Monthly invoices via digital mailbox

Developed unsecured offer to IPO company staff

(1) 2021 figures

## Customer behavior ${ }^{1}$

90\%
automated decisions

time to yes

Nordnet-branded loans

Plans for 2022 and beyond

Attractive product offer to Nordnet's customer base

## Increased degree of automation

"Move my personal loan to Nordnet", improved customer journey

## Securities <br> brokerage <br> Modern holistic Private Banking offering

PB initiatives, product and features shipped
Mortgage to 60\% LTV and best listed rate in Sweden
Strengthened offering with partners(Penser, ABG etc)
Unlisted Shares in endowment wrapper

Special Clients offering


Customer behavior
savings capital
net savings 2021

Plans for 2022 and beyond

## Launching mortgage in Norway and Finland

Digital Financial planning tool (longer term)
Private Placement offering/broaden unlisted shares endowment wrapper

Exclusive investment opportunities for clients

## Partners are a force multiplier

Partner initiatives, product and features shipped

New, improved process for unlisted shares in KF
Improved process to "move my pension" introduced
Focus on increased share of wallet
POA requests answers automated


## Customer behavior


+12bn
net savings 2021


Bulk trade account


Transaction
reporting

Plans for 2022 and beyond
New improved Client Manager and partner tools
Increased distribution of occupational pension through new partners
Broaden unlisted shares in KF to selected partners
Improved fund order processes

## Strong revenue growth driven by higher savings capital and resilient margins

Adjusted revenue by income type SEKm ${ }^{1}$


Savings capital by product


Revenue margin by product
bps

$$
\multimap \text { Brokerage }^{3} \multimap \text { Funds }^{4} \multimap \text { Deposits }^{5}
$$



## Deep-dives: Strong, sustainable growth

## Deep-dives: Leverage and capital



## We are positioned to be long-term winners



## Rigorous focus on cost discipline to drive operating leverage

Key drivers of operating leverage


Operating leverage drives improvement in cost margin
Adjusted operating expenses ${ }^{1}$ in absolute terms and in relation to avg. savings capital (bps) ${ }^{2}$


## Financial education through our visible savings economists and investment coaches...



## tand more than one million members in our community, with millions of views, streams and sessions..

## ...results in highly profitable customer growth

High share of low-cost organic searches together with increasing retention rates...
Share of new customers by acquisition channel ${ }^{1}$


Retention of active customer base year ago ${ }^{2}$

...results in low customer acquisition cost and a very attractive customer lifetime value
Nordnet's customer acquisition cost vs. average lifetime customer value SEK


## Improved cost to income ratio driving profit margin

Adjusted cost income ratio ${ }^{1}$


Adjusted profit margin ${ }^{1}$


## Revenue growth together with operating leverage driving significant profit growth

Adjusted revenues
SEKm ${ }^{1}$


Adjusted operating expenses SEKm ${ }^{1}$


Adjusted profit before tax SEKm ${ }^{1}$


## Nordnet has a capital light business model



## Savings capital is the single most important driver of Nordnet's income

## High quality loan portfolio with loan losses remaining at very low levels



## Strong capital position

Total capital ratio
\% <br> CET1 ratio <br> - Buffer over total capital requirement
}

Leverage ratio
\%
Leverage ratio Requirement including P2 guidance

- Minimum requirement



## Capital requirements and deposit development

Risk based \& Leverage Ratio requirements
December 2021, SEK million


Leverage Ratio \& deposit inflow capacity December 2021, SEKbn | \%


$$
\longrightarrow \text { Leverage Ratio (RHS) }
$$

Deposit inflow capacity (3\%) (LHS)

Total customer deposits
Conglomerate | 2007-12 - 2021-12


## Attractive return on equity



Adjusted return on equity excluding intangible assets ${ }^{1,2,3}$


## Dividend policy

Nordnet's dividend policy remains:
"Deliver superior total returns to shareholders via a pay-out ratio of 70\% of statutory net income"


## Deep-dives: Operating leverage and capital light

## Summary and Q\&A



## Key strategic ambitions



## How we will get there



## Revised medium-term financial targets

Customer growth


Income in relation to savings capital ${ }^{2}$ bps

Average savings capital per customer ${ }^{1}$

Adjusted operating expenses ${ }^{3}$ SEKm

SEK ('000)


## Dividend payout ratio

 \%"Deliver superior total returns to shareholders via a pay-out ratio of 70\% of statutory net income"


## Nordnet Capital Markets Day



## Appendix

## Customer growth accelerating in all markets

(thousand)



4

## Savings capital growth <br> (SEKbn)



4
Savings capital (LHS) - O- Net savings (RHS)



